San Francisco Health Service System Health Service Board

City Plan PPO Rate Stabilization Reserve Presentation

February 9, 2017



City Plan PPO Rate Stabilization

The Health Service Board (HSB) Self-Funded Plans' Stabilization Policy requires an annual determination of the financial gain or loss for the self-funded plans. The difference between the expected and the actual plan cost is added to the existing stabilization reserve and amortized over a three-year rating period. This policy applies to the self-funded City Plan PPO that is administered by UnitedHealthcare (UHC).

The 2016 amount that can be added to the December 2015 Stabilization Reserve balance is calculated as follows. In 2016, a total of \$40,975,000 contributions were received. The total cost of the plan in 2016 was \$54,674,000 (\$53,131,000 in claims + \$2,214,000 in administrative expenses + \$83,000 in ACA fees – \$754,000 in pharmacy rebates). The result is a 2016 actual revenue shortfall of \$13,699,000.



City Plan PPO Rate Stabilization (continued)

On June 30, 2016, Aon calculated the Contingency Reserve for the external audit. The June 30, 2016 reserve (\$5,694,340) is \$514,424 greater than the 2015 Contingency Reserve (\$5,179,816). The 2016 reserve included \$958,643 for the self-funded City Plan Medicare Retirees.

Effective 2017, the \$958,643 Medicare reserve is no longer required since the New City Plan is fully insured. The \$514,424 increase to the June 30, 2016 Contingency Reserve, discussed at the January 9, 2017 HSB meeting, is reduced by the \$958,643 Medicare reserve. The remaining \$444,000 balance is transferred to the Stabilization Reserve and is used to reduce the \$13,699,000 2016 actual revenue shortfall to \$13,255,000.



City Plan PPO Rate Stabilization (continued)

When the 2016 rates were approved, a shortfall of \$13,991,000 million was expected. The actual 2016 shortfall was \$13,255,000 so the balance of \$736,000 is added to the 2015 Stabilization Reserve which totaled \$3,793,000.

The total Stabilization Reserve balance in 2016 is \$4,529,000 which, per HSB policy, is amortized over three years. Thirty three percent of the \$4,529,000 is \$1,510,000 is available to subsidize the 2018 rates. The remaining \$3,019,000 is available for 2019 and beyond.

Detailed rate calculations and notes are found on page 5 - 6. See the appendix for the 2015 Stabilization Reserve calculation.



City Plan PPO Plan Year Reconciliation

J	City and County of San Francisco anuary 2016 through December 2016 Plan Reconciliation Actual Versus Expected	Expected	Actual
1	Estimated Incurred Claims Including Vision and EGWP Premium	\$50,533,000	\$53,131,000
2	Administrative Expense Affordable Care Act (ACA) Expense (PCORI and Transitional Reinsurance) Total Expense	\$2,283,000 \$71,000 \$2,354,000	\$2,214,000 \$83,000 \$2,297,000
3	Rx Rebates (Less Than Expected)	(\$644,000)	(\$754,000)
4	Total Cost ((1) + (2) + (3))	\$52,243,000	\$54,674,000
5	Total Contributions	\$38,252,000	\$40,975,000
6	Revenue Shortfall / (Surplus)	\$13,991,000	\$13,699,000
7	Change In Contingency Reserve (Increase To Reserve)		(\$444,000)
8	Total Deficit ((Actual 6) + (Actual 7))		\$13,255,000
9	Net To Be Applied When Determining The Stabilization Carry Forward ((Actual 8) – (Expecte	d 6))	(\$736,000)
10	Aon Recommended		(\$736,000)



City Plan PPO Plan Year Reconciliation (continued)

Notes:

- 1 Claim payments for medical, pharmacy and vision services incurred between January 2016 and December 2016
- 2 Cost of administering January 2017 December 2017 claims payments for medical, pharmacy and vision benefits
- 3 Rebates from drug manufacturers for the active and early retiree populations
- 5 Annual premium revenue collected
- 6 Difference in cost versus premium revenue collected (budgeted a \$13,991,000 deficit for January 2016 December 2016)



City Plan PPO Plan Year Reconciliation (continued)

Notes (continued):

- A contingency reserve is an explicit reserve held to cover excess losses
 Change equals the difference of the June 2016 reserve and the June 2015 reserve, or \$5,694,340 minus \$5,179,916 and the elimination of
- 9 Actual results minus expected results This amount is added to existing stabilization reserve and amortized over three years
- 10 Based on HSS funding policy

 This full amount is to be added to stabilization reserve

the post 65 contingency reserve of \$958,643.



Recommendation

Aon Rate Stabilization Calculation

Stabilization reserve as of December 31, 2015 (surplus carry forward)	(\$3,793,000)
Aon recommended increase to the surplus in reserve	(\$736,000)
Total carry forward stabilization reserve as of December 31, 2016	(\$4,529,000)
Calculated amount per amortization policy to apply to 2018 rates (33% of stabilization reserve)	(\$1,510,000)
Remaining carry forward in stabilization reserve for plan year 2019	(\$3,019,000)

Aon recommends per the requirements of Health Services Board approved claims stabilization policy that the amount of (\$1,510,000) be amortized across all rating tiers for the City Plan PPO for plan year 2018. The remaining carry forward balance for plan year 2019 and beyond is (\$3,019,000).



Appendix



UnitedHealthcare Rate Stabilization Reserve

Presented at June 21, 2016 Meeting

- At the February 11, 2016 Health Service Board meeting, the Board was presented with the UnitedHealthcare (UHC) rate stabilization reserve calculation
- At that time there was a total surplus carry forward of \$11,379,000
- Based on the Health Service System's Self-Funded Plan's Stabilization Policy, one-third (1/3) of any surplus or deficit is applied to the following year's rate projections and the two subsequent years
- At the February 11, 2016 approved that \$3,793,000 (or one-third of \$11,379,000) will be applied to the 2017 rate projections leaving a surplus carry forward balance of \$7,586,000 to be applied in future years
- At the June 21, 2016 Health Services Board meeting the Board elected an additional buy down the 2017 UHC rates, of \$3,793,000 leaving a carry forward surplus balance of \$3,793,000 (or \$7,586,000 \$3,793,000)

